Northern Territory Secure Facilities

1. Asset information

The Northern Territory Secure Facility, also known as the Darwin Correctional Centre, is a major multifunctional, modern correctional facility located in Holtze, approximately 29 kilometres southeast of Darwin. Delivered under a design, build, finance, and maintain PPP model, Sentinel (the Portfolio Company) is responsible for ongoing facilities maintenance services. Operated by NT Corrections, NTSF serves as the primary reception prison in the Northern Territory, accommodating prisoners across a range of security classifications from low to maximum security. Key facilities include:

Correctional facilities

- A 1,000-bed correctional centre;
- A 24-bed secure Mental Health and Behavioural Management Facility; and
- A 48-bed Supported Accommodation and Program Centre for community-based offenders.

2. Impact

NTSF is a modern correctional facility, designed to priorities the well-being, safety, and dignity of inmates. NT Corrections strive to create an environment that respects human rights and prevents cruel and inhumane treatment, which is strongly aligned with the Nelson Mandela Rules for the treatment of prisoners and prison management.

16 PEACE, JUSTICE AND STRONG INSTITUTIONS

The Portfolio Company is responsible for the physical infrastructure asset, providing ongoing facility management services over the term of the concession. Our obligation under the project documents is to ensure the facilities are available at all times and remains fit for purpose in accordance with the project documents. The Portfolio Company is not responsible for the custodial services (prison management and treatment of prisoners).

3. Environment

GHG emissions

Northern Territory Secure Facility delivered in November 2014, spans an estimated combined floor area of 67,000m^2. The facility was designed and constructed with sustainability and responsibility in mind, adopting a whole-of-life approach to maximize efficiencies and deliver value for money to the Territory. This approach encompasses design, construction, ongoing asset management, and maintenance, ensuring improved facility and management services throughout its lifecycle. The Portfolio Company, in collaboration with the FM Contractor, actively monitors energy performance during the concession, continuously seeking opportunities to reduce emissions.

Climate risk

The project was screened to evaluate the potential physical impacts from climate change based on 'Paris-aligned' (RCP2.6 ~+1°C) and 'High emissions' (RCP8.5 ~+3.7°C) scenarios across three time periods (2020, 2050 and 2100). The project maintains a Low physical climate risk score under the Paris-aligned scenario as of 2050.

Waste & Water

Northern Territory Secure Facility, through its key subcontractor, implements robust recycling practices, ensuring the responsible disposal of materials such as light fittings, fluorescent tubes, batteries, printer cartridges, and other items via approved vendors and processes in accordance with the Environmental Management Plan. The facility was originally equipped with a Waste Water Treatment Plant designed to treat sewage to a standard suitable for high-exposure risk end uses. In 2019, a new and significantly improved plant was commissioned, enhancing the efficiency of wastewater recycling and supporting the facility's commitment to environmental sustainability.

Biodiversity

During the design development phase, the Portfolio Company prioritized preserving the local habitat, ensuring minimal environmental disruption. The asset was constructed in compliance with local environmental regulations. While there are no active initiatives currently underway, the Portfolio Company remains committed to exploring opportunities for ecosystem restoration during the concession period, focusing on improving degraded or removed ecosystems to enhance natural carbon sinks and resilience to climate-related impacts.

4. Social

Health & Safety

Health and safety is an agenda item at each board meeting. Our asset managers work actively with the Portfolio Company and/or its management service providers, to promote a strong health and safety culture, facilitate the sharing of best practices.

We endorse a zero-tolerance approach to occupational health and safety incidents. Additionally, the Portfolio Company has a Health & Safety policy in place and regularly conducts a health and safety audit.

Diversity

Not applicable as the Portfolio Company does not employ any staff.

Impact for local communities

The Portfolio Company supports educational programs and recreational activities (provided and coordinated by local governments) to allow the prisoners to actively engage in education, rehabilitation programs and other activities to support their return to the community.

5. Governance

Delegation & oversight

The Portfolio Company directors review on a quarterly basis a comprehensive board report, including both general project management and financial management. The project has a rigorous governance structure in place with quarterly board meetings, ad-hoc meetings when required and an authority delegation matrix to the management services provider.

The Portfolio Company has robust ESG policies and procedures in place and clear board-level responsibility to monitor their application. The ESG standard policies include:

- Biodiversity policy
- Code of Conduct, including anti-bribery, anti-corruption and non-discrimination
- Conflict of interest
- Cyber-security
- ESG
- Health and safety (workplace accident prevention)
- Anti-slavery & Human Trafficking policy (Modern Day Slavery)
- Rapid escalation
- Responsible contractor
- Tax
- Whistleblowing

The Portfolio Company holds frequent meetings with the public sector client to promote collaboration, coordination and integration of operations.

Reporting

The Portfolio Company uses a quarterly board pack, reporting to the board of directors on the operational and financial performance of the project and compliance with its obligations and regulation/legislation, including the policies.

Additionally, the Portfolio Company reports annually into BBGI's ESG KPI survey, which composed of 100+ data points, covering all aspects of ESG oversight.

Cyber security

Portfolio Company and its subcontractors continuously monitor that the cyber security policy is in place and perform information risk analysis and develops mitigating measures. They have a robust and comprehensive IT backup system in place.

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