

# Royal Women's Hospital



## 1. Asset information

The Royal Women's Hospital, also known as "the Women's", is Australia's largest specialist hospital for women and newborns. Located within the Melbourne Biomedical Precinct, alongside esteemed institutions such as the Royal Melbourne Hospital, Royal Children's Hospital, and the Victorian Comprehensive Cancer Centre. The Women's was delivered by the Royal Women's Health Partnership (the Portfolio Company) under a design, build, finance, and maintain PPP model, and opened together with Frances Perry House, on 22 June 2008.

The Women's is Victoria's leading hospital for women's health, delivering over 250,000 episodes of care and welcoming more than 9,000 babies annually. It provides comprehensive services spanning maternity, gynaecology, women's cancer care, mental health support, and specialist neonatal care. The hospital is also internationally recognized for its groundbreaking research in these fields, supporting women at all stages of life.



Healthcare

## 2. Impact

Dedicated women's hospital providing access to healthcare delivery for c.250,000 patients a year and the delivery of c.9,000 babies a year.



## 3. Awards and certifications

- Asia Pacific PPP Deal of the Year (2005)
- Financial Excellence - National Infrastructure Awards (2007)

## 4. Environment

### GHG emissions

The Portfolio Company, in partnership with its project partners, has proactively prioritised utilities conservation to support patient care and reduce its carbon footprint. The Portfolio Company has previously invested A\$80,000 to upgrade carpark lighting and double bike parking, cutting energy costs and achieving nearly A\$1 million in savings over 10–15 years. These efforts will reduce CO<sub>2</sub> emissions by approximately 5,550 tonnes, earning praise from the Department of Human and Health Services, Victoria, for its commitment to sustainability.



### Climate risk

The project was screened to evaluate the potential physical impacts from climate change based on 'Paris-aligned' (RCP2.6 ~+1°C) and 'High emissions' (RCP8.5 ~+3.7°C) scenarios across three time periods (2020, 2050 and 2100). The project maintains a Medium physical climate risk score under both scenarios.

### Waste & Water

Waste diversion, including landfill, recycling, and secure paper destruction, is monitored and reported monthly. The Portfolio Company's key subcontractors actively implement a waste reduction program to minimize environmental impact. All waste generated on-site is directed to the main waste disposal facility at the neighbouring Royal Melbourne Hospital, streamlining the collection and disposal process for greater efficiency. Additionally, The Women's has upgraded the software for its CSSD sterilisers, enabling closed-loop harvesting of wash cycle wastewater. Overall water usage is closely monitored to ensure sustainable practices.

### Biodiversity

The Women's was designed to meet local environmental regulations and reflects a strong commitment to environmental stewardship throughout its operation. The Portfolio Company actively supports initiatives that promote biodiversity. Additionally, the Portfolio Company upholds its dedication to sustainability through the implementation of a comprehensive Biodiversity Policy.



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## 5. Social

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### Health & Safety

Health and safety is an agenda item at each board meeting. Our asset managers work actively with the Portfolio Company and/or its management service providers, to promote a strong health and safety culture, facilitate the sharing of best practices.

We endorse a zero-tolerance approach to occupational health and safety incidents. Additionally, the Portfolio Company has a Health & Safety policy in place and regularly conducts a health and safety audit.

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### Diversity

Not applicable as the Portfolio Company employs less than 3 employees.

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### Impact for local communities

The Portfolio Company actively seeks opportunities to support charitable and community initiatives and has sponsored various events in the past. In 2023, the Women's decided to relocate the MRI suite and purchase a new MRI. The Portfolio Company led an initiative to donate a much needed fully-operational MRI machine worth AU\$2 million to a primary healthcare clinic in India. The project also minimised the environmental impact of scrapping the machine, with the huge amount of embedded energy required to manufacture a new one.



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## 6. Governance

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### Delegation & oversight

The Portfolio Company directors review on a quarterly basis a comprehensive board report, including both general project management and financial management. The project has a rigorous governance structure in place with quarterly board meetings, ad-hoc meetings when required and an authority delegation matrix to the management services provider.

The Portfolio Company has robust ESG policies and procedures in place and clear board-level responsibility to monitor their application. The ESG standard policies include:

- Biodiversity policy
- Code of Conduct, including anti-bribery, anti-corruption and non-discrimination
- Conflict of interest
- Cyber-security
- ESG
- Health and safety (workplace accident prevention)
- Anti-slavery & Human Trafficking policy (Modern Day Slavery)
- Rapid escalation
- Responsible contractor
- Tax
- Whistleblowing

The Portfolio Company holds frequent meetings with the public sector client to promote collaboration, coordination and integration of operations.

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### Reporting

The Portfolio Company uses a quarterly board pack, reporting to the board of directors on the operational and financial performance of the project and compliance with its obligations and regulation/legislation, including the policies.

Additionally, the Portfolio Company reports annually into BBGI's ESG KPI survey, which composed of 100+ data points, covering all aspects of ESG oversight.

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### Cyber security

Portfolio Company and its subcontractors continuously monitor that the cyber security policy is in place and perform information risk analysis and develops mitigating measures. They have a robust and comprehensive IT backup system in place.

# Contact

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